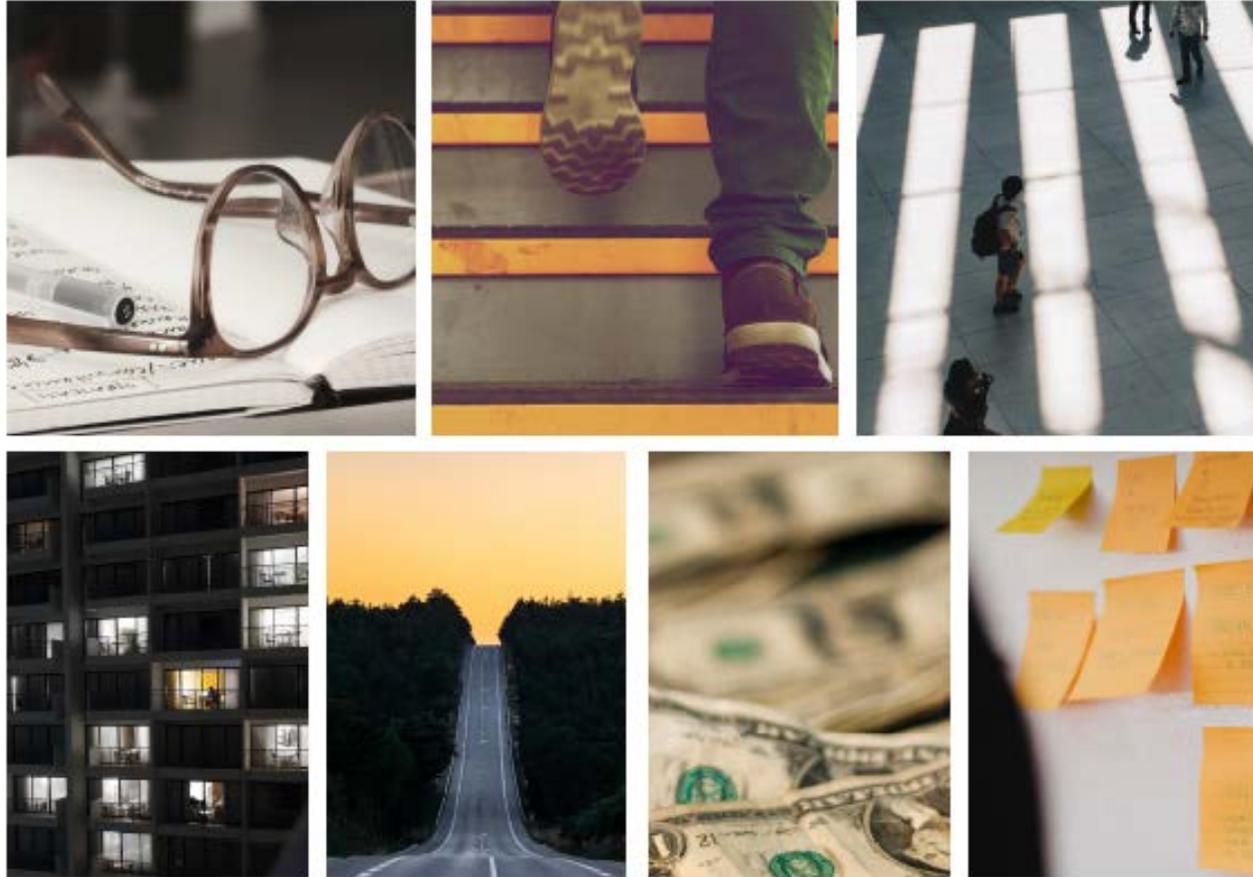




THE PEW CHARITABLE TRUSTS

Public Safety Performance
Project: *Community Supervision*
Initiative



Policy Reforms Can Strengthen Community Supervision

A framework to improve probation and parole

Pew's Advisory Council on Community Supervision

Jean Peters Baker	Prosecutor, Jackson County Prosecuting Attorney's Office, Missouri	Tracy Plouck	former Director, Ohio Department of Mental Health and Addiction Services
The Honorable Michael P. Boggs	Justice of the Supreme Court of Georgia	Anne L. Precythe	Director, Missouri Department of Corrections
Barbara Broderick	Chief Probation Officer, Maricopa County, Arizona	Erika Preuitt	Director, Adult Services Division, Department of Community Justice, Multnomah County, Oregon and President, American Probation and Parole Association
Derwyn Bunton	Chief District Defender, Orleans Parish, Louisiana	Gary Roberge	Executive Director, Court Services Support Division, Connecticut Judicial Branch;
Sheriff Daron Hall	Davidson County, Tennessee and 2 nd Vice President, National Sheriff's Association	Topeka Sam	Founder and Executive Director, The Ladies of Hope Ministries and Parole and Probation Accountability Project and Director, Dignity for Incarcerated Women for #cut50
Deanna Hoskins	President and CEO, JustLeadershipUSA	The Honorable Mark Spitzer	Grant County Circuit Court, Indiana
Jennifer K. Elek, Ph.D.	Senior Court Research Associate, National Center for State Courts	Faye S. Taxman, Ph.D.	Center for Advancing Correctional Excellence, George Mason University
Brian Lovins, Ph.D.	Principal, Justice System Partners and former Assistant Director, Harris County Community Supervision and Corrections Department, Texas	Jalice Vigil	Probation Analyst, Division of Probation Services, Office of the State Court Administrator, Colorado Judicial Department
Jonathan Ogletree	Chair, Prisoner Review Board, Kansas Department of Corrections and Vice President, Central Region, Association of Paroling Authorities International		

Advisory-based policies toward an effective community supervision system

- I. Enact alternatives to arrest, incarceration, and supervision
- II. Implement evidence-based policies centered around risk and need
- III. Adopt shorter supervision terms based on incentives and goals that change behavior
- IV. Establish effective and appropriate supervision conditions
- V. Develop individualized conditions regarding the payment of legal financial obligations
- VI. Reduce incarceration and promote long-term success
- VII. Provide community supervision agencies with the support they need to be effective

I. Enact alternatives to arrest, incarceration, and supervision

Policies:

- Offer deferred prosecution
- Make community service available as an alternative
- Make certain moving vehicle offenses citations
- Reclassify lower-level drug offenses
- Revise felony thresholds for property offenses
- Prioritize drug courts for higher-risk individuals
- Set state-level standards for drug courts

II. Implement evidence-based policies centered on risk and needs

Policies:

- Assess risk and needs using a validated tool
- Base case plans on risk and needs assessment findings
- Supervise by risk level
- Implement specialized caseloads
- Use workload analyses to set caseload size

III. Adopt shorter supervision sentences and focus on goals and incentives

Policies:

- Provide goal-based supervision
- Use incentives to influence behavior
- Offer earned compliance credits
- Provide earned-time credit for program completion
- Limit supervision terms
- Permit presumptive discharge
- Consolidate concurrent supervision

IV. Establish effective and appropriate supervision conditions

Policies:

- Base conditions on supervision goals
- Require drug testing only to determine treatment needs
- Use technology to reduce barriers to reporting
- Offer place-based supervision

V. Develop individualized conditions for payment of legal financial obligations

Policies:

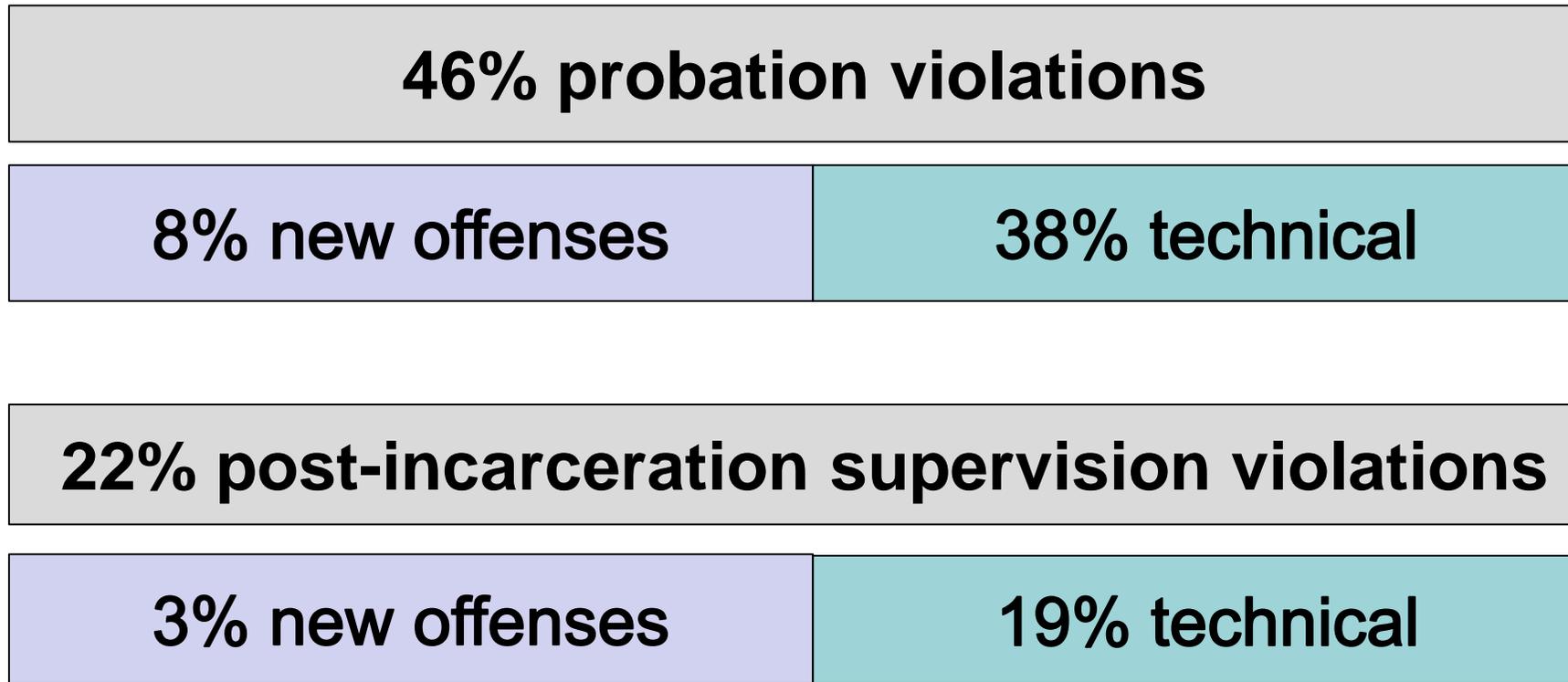
- Make restitution payments affordable
- Prohibit fees for supervision, corrections services, and assessment
- Stabilize agency funding through public sector support
- Assess individuals' ability to pay
- Make fines, fees, and court-ordered assessments proportional
- Postpone the start of financial obligations
- Allow payment plans, waivers, and forgiveness options
- Provide alternatives to fines and fees
- Prohibit revocations for inability to pay
- Ensure that inability to pay does not prevent supervision discharge
- Prohibit suspension of a driver's license for inability to pay

VI. Reduce use of and pathways to incarceration

- ***Policies:***
 - Clearly define a technical violation
 - Develop supervision responses to absconding
 - Limit arrest for revocations based on technical violations
 - Limit incarceration for technical violations
 - Limit incarceration pending a revocation hearing
 - Provide counsel at revocation hearings
 - Deploy transition specialists
 - Provide a continuum of health treatment
 - Maintain treatment for substance use and behavioral health
 - Assist with continuity of health care benefits

In Kansas, 68% of prison admissions are for supervision violations (2017) and make up 33% of the prison population (2018).

Admissions (2017):



VII. Support community supervision agencies

- ***Policies:***
 - Use financial incentives to promote success
 - Train staff in evidence-based practices
 - Link hiring and promotion with evidence-based practices
 - Adopt performance measures
 - Track demographic data related to outcomes
 - Reduce and prevent racial and ethnic disparities in supervision
 - Evaluate reforms for effectiveness

Endorsements:



AMERICAN PROBATION AND PAROLE ASSOCIATION



THE AMERICAN CONSERVATIVE UNION



ALLIANCE FOR SAFETY AND JUSTICE



JLUSA

National Association of Probation Executives



Free markets. Real solutions.



Endorsements: 33 Criminal Justice Professionals Endorse New Framework to Improve Probation and Parole

Linda Brady , past president, Probation Officers Professional Association of Indiana.	Michael Jacobson , executive director, City University of New York Institute for State and Local Governance; former commissioner, New York City Corrections and Department of Probation.	Francine Perretta , executive director, Association of Women Executives in Correction; former deputy probation commissioner, Westchester County, New York; former director of probation, St. Lawrence County, New York.
Barbara Broderick , EXiT co-chair; former chief probation officer, Maricopa County, Arizona.	Julie Kempker , director, Missouri Division of Probation and Parole.	Veronica Perry , chief probation officer, Medina County, Ohio.
William Burrell , corrections management consultant; former chief of adult probation services, New Jersey State Court System.	Sally Kreamer , deputy director, Iowa Department of Corrections.	Erika Preuitt , director, Multnomah County (Oregon) Department of Community Justice.
William Carbone , senior lecturer and executive director, Criminal Justice Programs and the Tow Youth Justice Institute, University of New Haven; former executive director, State of Connecticut Judicial Branch, Court Support Services Division.	Steven Lessard , chief probation officer, Gila County, Arizona.	Susan Rice , chief probation officer, Miami County, Indiana.
Veronica Cunningham , executive director, American Probation and Parole Association; former parole director, Texas Department of Criminal Justice; former chief probation officer, Cook County (Illinois) Adult Probation Department.	Brian Lovins , president-elect, American Probation and Parole Association; principal, Justice System Partners; former assistant director, Harris County (Texas) Community Supervision and Corrections Department.	Gary Roberge , executive director, Connecticut Judicial Branch, Court Support Services Division.
Edward J. Dolan , commissioner, Massachusetts Probation Service.	Joseph Mancini , director of operations, SEAT Center; associate commissioner, Office of Community Partnerships, New York State Office of Children and Family Services; former director of probation, Schenectady County, New York.	Vincent Schiraldi , EXiT co-chair; co-director, Columbia Justice Lab; senior research scientist, Columbia School of Social Work; former commissioner, New York City Department of Probation.
Vincent Doto , director, Columbia County (New York) Probation Department.	Terri McDonald , former chief probation officer, Los Angeles County, California.	Wendy Still , chief probation officer, Alameda County, California.
Adolfo Gonzales , chief probation officer, San Diego County, California.	Rod McKone , chief adult probation officer, Pinal County, Arizona.	Scott Taylor , founding partner, JustUs; former director, Multnomah County (Oregon) Department of Community Justice.
Kele Griffone , division director, Salt Lake County Criminal Justice Services.	Betty McNeely , director, Seattle Municipal Court Programs and Services Division.	Aswad Thomas , managing director, Crime Survivors for Safety and Justice, Alliance for Safety and Justice.
Billie Grobe , associate, Justice System Partners; former chief probation officer, Yavapai County, Arizona.	David Muhammad , executive director, National Institute for Criminal Justice Reform; former chief probation officer, Alameda County, California.	Ray Wahl , founding partner, JustUs; former deputy state court administrator, Utah State Courts.
Marcus Hodges , associate director, Washington, D.C., Court Services and Offender Supervision Agency; former president, National Association of Probation Executives.	Michael Wayne Nail , commissioner, Georgia Department of Community Supervision.	Kathy Waters , director, Adult Probation Services, Arizona Supreme Court

Questions / Comments?

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